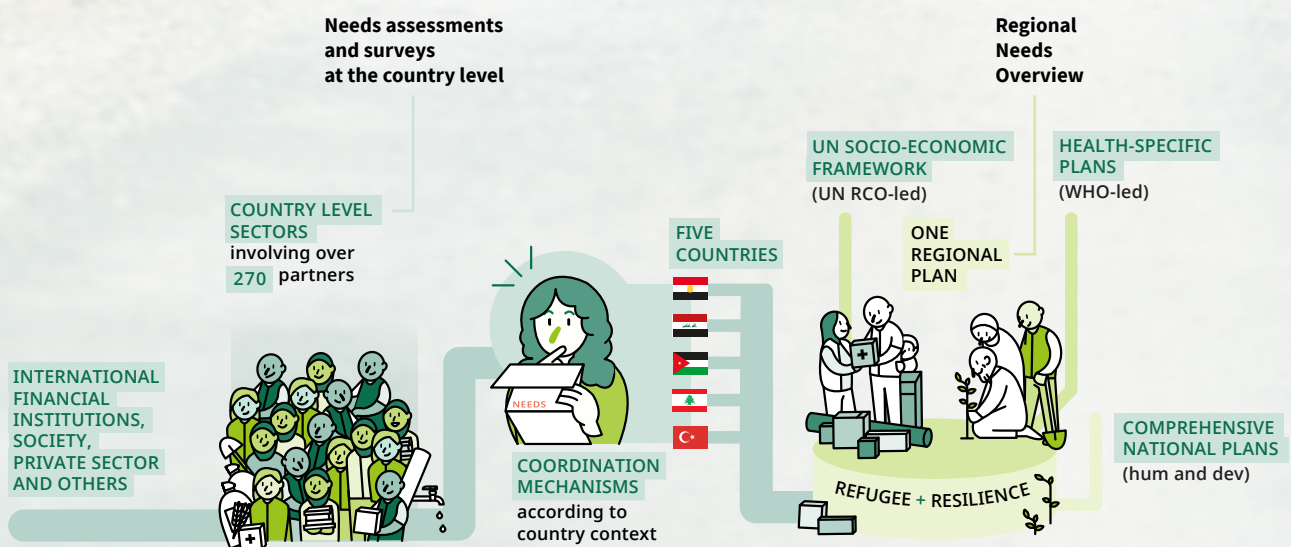


# 3RP Structure and Role

The 3RP is a strategic, coordination, planning, advocacy, fundraising, and programming platform for humanitarian and development partners to respond to the Syria crisis. It is comprised of one regional plan and five standalone country plans that respond to the needs of refugees and host communities and countries. The 3RP effectively addresses the protection and humanitarian assistance needs of refugees living in camps, settlements and in the host communities, while also addresses the resilience, stabilization and development needs of impacted individuals (both refugees and host populations), communities and institutions, aiming to strengthen the capacities of national actors.

As the 3RP is an integrated humanitarian and development plan, the 3RP is co-led overall by UNHCR and UNDP, who take the primary responsibility for the leadership and coordination of the refugee and resilience component respectively and through partnership with humanitarian and development actors, bringing their expertise to bear across the various sectors to support the national efforts. In that regard, the 3RP links to and aligns with national plans and priorities, as well as other planning frameworks, plans and coordination mechanisms at the regional and country level to the extent possible to ensure complementarity and avoid duplication.

The graphic outlines how the 3RP is conceptualized and implemented. The fundamentals of the 3RP is a strong national leadership, with the national leaders as the principal responders, supported by UN Agencies, international and national NGOs, and other partners.



### Strategic Planning and Coordination

Since the launch of the 3RP in 2015, the 3RP has been recognized as a model of complementary coordination mechanisms between humanitarian and development, with over 270 partners operating across the region. In the regional level, the 3RP presents strategy documents and funding appeals, as well as supports country operations to ensure regional coherence in their planning, reporting and advocacy and resource mobilisation. Each year, a two-year Regional Strategic Overview (RSO) is released together with the country chapters to provide an overview of the regional strategies and response plans. The 3RP will continue to strengthen inter-agency processes, which include a periodic review of the strategic directions, as well as efforts to link with strategic initiatives like Global Compact on Refugees (GCR), the SDGs and the 2030 Agenda. Moreover, in 2020, the 3RP developed a pilot Regional Needs Overview (RNO), which consolidated available evidences on needs and increased vulnerabilities of refugees and host communities and host countries due to the multi-layered crises. The document is meant not only to inform the country and regional planning from inter-agency and inter-sectoral perspectives, but also to help further reflecting on aggregate medium and long-term trends across 3RP countries.

### Country-level Coordination

Although the processes and the modalities of identifying national priorities, coordination structure and programming vary between the five countries, the 3RP and its partners use every opportunity to place national leadership and capacities at the forefront of the response. The 3RP response is comprised of five standalone country chapters, which are nationally led in design and implementation. The country chapter of Lebanon is Lebanon Crisis Response Plan (LCRP), which is developed by a national steering body convened by the Minister of Social Affairs and the UN Resident and Humanitarian Coordinator under the overall guidance of the Government's Inter-Ministerial Committee on Displaced. In Jordan, the Jordan Response Plan (JRP), which is closely linked to national priorities is the Jordan chapter of the 3RP. The plan is developed by the Government, through the Ministry of Planning and International Cooperation (MOPIC) and the secretariat in MOPIC ensures overall coordination of the response. In Iraq, the 3RP community will closely coordinate with the KRG and the Ministry of Planning to align its response and programs with the agenda of the Government and the Vision 2030 development plan. In Turkey, the 3RP partners work in close collaboration with national and local institutions as well as civil

society actors towards supporting the policies and services provided by the Government of Turkey, thus presenting a strong model of inclusivity and ownership. In Egypt, the government represented by the Ministry of Foreign Affairs (MoFA), remains the main counterpart for policy and coordination of the 3RP together with national and international partners.

### Advocacy and Resource Mobilization

The 3RP also serves as an important resource mobilization and advocacy functions and sets a common approach for advocacy and funding at both country and regional levels. Since the inception, over US\$ 19 billion dollars have been channelled through the 3RP to enable the 3RP partners to support national efforts to deal with the crisis. In 2021, 3RP partners are committed to enhancing joint advocacy and communication, noting the uncertain funding landscape ahead.

### Research and Policy Development

The 3RP partners also carry out vulnerability and needs assessments on a regular basis as well as research on different thematic areas which contribute to improve programming and developing policy briefs.



While each country has its own monitoring framework, ensuring coherent reporting on the progress of 3RP plans against the 3RP strategic directions is key to demonstrate the contribution and impact of the 3RP responses. Following the development of the regional strategic directions, this year, the 3RP has developed a regional monitoring framework to report progress against those four strategic directions. It is expected that this monitoring framework will help improve the overall planning, response, reporting and advocacy. It also links to other measurement frameworks, such as the Global Compact on Refugees (GCR) and the Sustainable Development Goals (SDGs) where relevant and to the extent possible.

## MONITORING FRAMEWORK

Strategic Direction 01

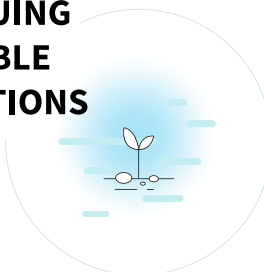
### PROTECTING PEOPLE



*Access to territory, asylum and basic rights for refugees is secured – Prevent and reduce statelessness through legally – recognised documentation and favorable legal provisions – SGBV is prevented and the risk of its occurrence mitigated – Scale and scope of specialised child protection services expanded – Expanding efforts to nurture community protection and refugee-host community cohesion*

Strategic Direction 02

### PURSuing DURABLE SOLUTIONS



*Supporting voluntary, safe and dignified returns, without incentivising other returns – Ensuring preparedness plans for larger-scale return are in place – Increasing the number of those who can benefit from resettlement from a broad range of states – Promote the opportunity for complementary pathways – Expanding local opportunities for refugees from a solutions perspective*

Strategic Direction 03

### SUPPORTING DIGNIFIED LIVES



*Ensure that refugee population can meet their basic needs and prevent them from resorting to negative coping strategies – Minimum standard of housing of the most affected communities is improved – Employability of and economic opportunities for refugees and host communities are improved – Economic opportunities for refugee and host communities expanded – Access to quality health care services for refugees and host communities is improved – Refugee children are enrolled in the national education system (primary and secondary)*

Strategic Direction 04

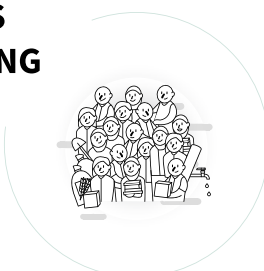
### ENHANCING NATIONAL AND LOCAL CAPACITIES



*Response capacities of national public institutions strengthened – Response capacities of municipalities and other local authorities strengthened – Partnership with the private sector increased*

Strategic Direction

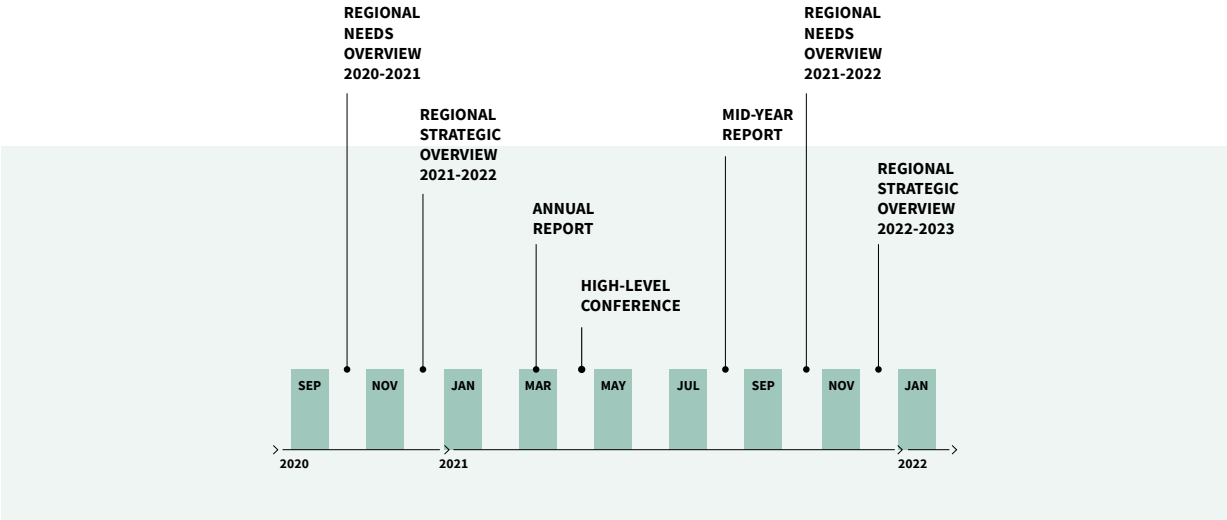
### CROSS CUTTING



*Country response plans linked to national/ sectoral development plans and the SDGs – 3RP contribution to the implementation of the GCR – Broadened partnerships with ifis and ngos outside of 3RP framework – 3RP contribution to the HDP Nexus operationalization*



TIMELINE OF KEY 3RP PRODUCTS AND EVENTS



3RP PRODUCTS

